Graziers, pp. 1-2

Those who hire them pp. 5-6

Management of Livestock

- I. Animal Husbandry
 - A. Stages of Production
 - B. Digestive System
 - C. Nutrition
 - a. Diet selection as a grazing animal
 - b. Mineral supplementation
 - c. Supplemental feed based on vegetation
 - D. Health
 - a. Effects of health on wildlife
 - E. Animal Handling/Herding

II. Livestock Selection

- A. Appropriate Breeds and Species
 - a. Comingled species grazing
 - b. Staggered grazing
- B. "Designer Livestock" develop based on criteria: temperament, BCS, eating behavior, diet preference, parasite resistance
- C. Age young versus mature with horns
- D. Sex does versus heavy weight wethers

III. Pasture Management

- A. Stock density
- B. AUMs, ADAs
- C. Residual matter
- D. Achieving desired vegetation goal

IV. Equipment

- A. Vehicles
- B. Fencing
 - a. Electric Fence
 - b. Panels and chute setup
- C. Water setup, minerals

V. Dogs

- A. Herding Dogs
- B. Guardian Dogs
 - a. Training and upbringing
 - b. Health management (ticks, snakes, haircuts)
 - c. Alternative predator control

VI. Emergency Protocol

- A. Evacuation Route and Method
- B. Disease Outbreak SOP
- C. Theft/Vandalism Response and Prevention

Management of Natural Resources with Livestock

- I. Identifying natural resources present
 - A. Understanding function and characteristics
 - B. Nature of ecosystem
 - C. Awareness of sensitivities or restrictions

II. Identifying plant species

- A. Resources available to help identify
- B. Changes by growth stage
- C. Palatability
- D. Toxins and adverse reactions
- E. Plants to avoid and plant to protect

III. Wildlife

- A. Understanding habitat and resources needed
- B. Understanding effects of grazing on habitat
- C. Identifying threat of predation present
- D. Threat of disease transfer and prevention measures

IV. Watersheds and Riparian Areas

- A. Protection and preservation
- B. Stability of banks and spillways
- C. Tree girdling

V. Assess goals and application of livestock grazing

- A. Attainable goals
- B. Methodology
- C. Monitoring for results
- D. Adapting based on site response

Management of Targeted Grazing Business

- I. Business Plan
 - A. Goals and Scope of Business
 - B. Outline of Operations
 - C. Target Customer
 - D. Management, Employees and Compensations
 - E. Financial Plan
 - F. Production Plan

- G. Capital and Infrastructure
- H. Process of bidding services/price model
- I. Incorporation

II. Insurance

- A. General Liability
- B. Auto Insurance
- C. Workers Compensation
- D. Livestock Insurance

III. Financials

- A. Yearly Budget and Projections
- B. Cash Flow
- C. Efficiency of resources
- D. Taxes

IV. Writing and Reviewing Targeted Grazing Contracts

- A. Explanation of Services
- B. Disclaimers to Include
- C. Simple but Comprehensive

V. Employees

- A. Hiring and Training
- B. Qualifications
- C. Management and Resources Needed

VI. Public Relations

- A. Public Perception
- B. Education Opportunities
- C. Social Media

VII. Advertising

- A. Reputation
- B. Word of Mouth
- C. Online presence
- D. Social Media

VIII. Legal

- A. Review and writing of contracts
- B. Protection for lawsuits
- C. Monitoring and tracking work to limit liability

IX. Customer

- A. Private versus Public Sector
 - a. Expectations and level of expertise required
 - b. Satisfying needs reasonably
 - c. Pros and Cons
- B. Net 30 payday
- C. Relationships that work

for People Hiring Targeted Grazers

I. Initial Project Evaluation

- A. Is Targeted Grazing the right tool
 - 1. Can livestock accomplish project goal
 - 2. Can livestock and personnel well being be protected
 - 3. Targeted Grazing combined with other land management tools
 - 4. Assess proper use of tools to align with desired landscape outcome
- B. Outline Long Term Land Management Goals
- C. Identify Target and Non-Target Plant Species
- D. Identify Site Concerns for Special Management

II. Measures of Success

- A. Desired minimum utilization of target species
- B. Desired maximum utilization of non-target species
 - 1. Biomass reduction amount
 - 2. Max-Min stubble height
- C. Monitoring
 - 1. Identify sample technique and describe strategy
 - 2. Responsible party to perform monitoring
 - 3. Repeat photo points established
- D. Define acceptable associated impacts of grazing project
 - 1. Bedding areas, sacrifice areas, erodible areas
 - 2. Vehicle transit routes
 - 3. Herder campgrounds
 - 4. Sites in public viewsheds

III. Resource Inventory

- A. Physical Inventory
 - 1. Location and boundary of project
 - 2. Existing Fencing and gates
 - 3. Roads and any limitations
 - 4. Water location and capacity
 - 5. Other Available utilities (electricity)
 - 6. Topographic Features
 - 7. Ecological Constraints and Exclusions
- B. Regulatory Constraints and Exclusions
 - 1. Zoning
 - 2. Agency Guidelines
 - 3. Vehicle and Machinery use restrictions
 - 4. Other Constraints
- C. Plant Community and Soils Inventory
 - 1. Monitoring Approach and Schedule
 - 2. Responsible Party
 - 3. Delivery and Storage of inventory information

IV. Service Provider Selection Criteria

- A. Experience
 - 1. Years in Business
 - 2. Types of Previous Project
 - 3. References from Clients
 - 4. Livestock Experience- vegetation, location, urban/remote
- B. Ability to describe and handle Problems/Disasters
 - 1. Backup water setup
 - 2. Inclement weather
 - 3. Predators reasonable and legal protection
 - 4. Wildfire evacuation of animals and equipment
 - 5. Livestock Escape prevent, detect and respond timely
 - 6. Employee/Staff Alternatives

V. Contract Issues

- A. Designated Contract Administrators
 - 1. Hiring Agency Individual final authority, bidding process, tours, answer questions
 - 2. Establish Second in Command if needed
- B. Insurance Requirements
 - 1. Liability
 - 2. Workman's comp
 - 3. Other
- C. Livestock management
 - 1. Source of animals and length of time comingled
 - 2. Health Certificates
 - 3. Quarantine Requirements
 - 4. Water Requirements
 - 5. Bedding Restrictions
 - 6. Access for Unloading and Reloading livestock
 - 7. Use of Guardian Animals
- D. Personnel management
 - 1. Location of camp site for herders –close to work site
 - 2. Restriction of public access to campsite
- E. Length of contract
 - 1. Start/Stop dates or phenological condition of vegetation and periods of exclusion
 - 2. Number of years for contract

- F. Notification
 - 1. List adjacent landowners: mailing address and phone numbers
 - 2. Specification of responsible party for notifying
 - 3. Signage placement, types and responsible party (electric fence and dogs)
 - 4. News releases to inform public
 - a. Restricted Access
 - b. Explanation of Project

G.Force Majeure Statement